

Cabinet



Date of meeting:	08 July 2024
Title of Report:	Provisional Capital and Revenue Outturn Report 2023/24
Lead Member:	Councillor Mark Lowry (Cabinet Member for Finance)
Lead Strategic Director:	David Northey (Service Director for Finance)
Author:	David Northey (Service Director for Finance)
Contact Email:	David.northey@plymouth.gov.uk
Your Reference:	DJN/Fin2024Outturn
Key Decision:	No
Confidentiality:	Part I - Official

Purpose of Report

This report outlines the Provisional Outturn position of the Council for the year ending 31 March 2024. Full details of the Provisional Outturn position for each directorate is set out in the body of the report.

An Executive Summary setting out the key areas is included in Section A. The figures remain provisional at this stage and will be confirmed once the external audit is complete.

Recommendations and Reasons

1. Note the Provisional Revenue Outturn position for the year to 31 March 2024;
2. Note the Provisional Capital Outturn position for that year including the Capital Financing Requirement of £91.361m;

Reason: It is a statutory requirement to provide an outturn report and is provisional as it is subject to external audit.

3. Recommend the report to City Council 16 September 2024.

Alternative options considered and rejected

None – our Financial Regulations require us to produce regular monitoring of our finance resources including a revenue and capital outturn position which culminates in the production of the 2023/24 annual statement of accounts.

Relevance to the Corporate Plan and/or the Plymouth Plan

The financial outturn report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

Sign off:

Fin	CH.2 4.25. 008	Leg	LS/00 0031 97/6/ LB/03 /07/2 4	Mon Off		HR		Asset s		Strat Proc	
-----	----------------------	-----	---	------------	--	----	--	------------	--	---------------	--

Originating Senior Leadership Team member: David Northey (Service Director for Finance)

Please confirm the Strategic Director(s) has agreed the report? Yes

Date agreed: 14/05/2024

Cabinet Member approval: Councillor Mark Lowry (Cabinet Member for Finance)

Date approved: 23/05/2024

Plymouth City Council

Finance Monitoring – 2023/24

Provisional Outturn for year to 31 March 2024

SECTION A: EXECUTIVE SUMMARY PROVISIONAL REVENUE FINANCE OUTTURN

The primary purpose of this report is to detail how the Council has delivered against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the Capital Programme.

Table I: End of year revenue forecast

	Net Budget £m	Outturn £m	Variance £m
Total General Fund Budget	218.440	218.440	0.000

As shown in Table I, the Council has balanced its budget reporting a breakeven position. The overall net spend matches the net budget of £218.440m.

Within this overall balanced position the following headline financial issues are reported:

- A nil variance on a gross expenditure budget of £560m. This is a significant achievement during a year with continuing cost and demand pressures on services, particularly within Children's Services.
- The 2023/24 budget included ambitious savings targets totalling £23.435m, which were not all achieved in full.
- The drawdown of £1.953m of usable reserves throughout the year and the use of £9.307m of Corporate resourcing adjustments.
- Drawdown from the Working Balance of £8.7m has **not** been required.

The Provisional Capital Outturn for 2023/24 is £91.361m. This is within the approved Capital Budget of £398.200m for 2023-2028 reported to Full Council on 8th March 2024. Please see Table 3 in Section C of this report.

The Outturn position remains 'Provisional' pending audit review.

SECTION B: PROVISIONAL REVENUE FINANCE OUTTURN

I. Introduction

- I.1 This Outturn Report is the final report in the monitoring cycle for the financial year 2023/24 and reviews the Council's financial performance for the year ended 31 March 2024. The year was again affected by factors outside the Council's control, including inflationary increases, a cost of living crisis and a significant increase to National Living Wage. The Council also needed to respond to growing cost and demand pressures within Services, and meet savings plans built in to the 2023/24 budget.
- I.2 From an early forecast pressure of £8.140m in the first monitoring report in May 2023, we have achieved a balanced position. This takes account of additional costs and unachieved savings targets totalling £25.106m and drawdown from usable reserves of £1.953m.
- I.3 Negotiations at national level for pay in Local Government in 2023/24 reached agreement in November 2023. We were required to top up the 4% provision set aside in the Budget, resulting in an additional cost of £1.190m.
- I.4 Cost and demand pressures continue to impact Council Services. The Children's Services Directorate ended the year with additional net costs of £11.629m, which related to specialist residential placements for vulnerable children and SEND School Transport. Community Connections, within the People Directorate, reported additional pressures this year of £2.298m directly relating to provision of emergency accommodation for homeless families. Adults Social Care had pressures on care package budgets of £6.430m offset by short term grant funding. Social Care, Homelessness and SEND Transport are all consistently appearing as pressures areas in Council budgets across the country
- I.5 All departments across the Council continue to manage their staffing costs and manage the vacancies within the service. Directorates have vacancy savings target built in to their budgets.
- I.6 The outturn also includes additional costs of £0.105m incurred as part of Operation Foster; the Keyham WW2 Bomb emergency. This spend was below the threshold amount required by the Government's Bellwin Scheme for financial support so was an additional cost to the Council and has been accounted for in this outturn.
- I.7 The Capital Programme has an impact on the revenue budget, in terms of the borrowing costs for projects. Following a full review, the planned programme was delayed and spend re-profiled to ensure grant funding was drawn down prior to any borrowing requirement. In 2023/24 we recorded a net saving of £1m against the Treasury Management budget due to investment income received being higher than interest incurred. In 2024/25 we will be exposed to the full impact of interest rate increases on our borrowing.
- I.8 The Provisional Revenue Outturn figures will now feed into the Council's formal Statement of Accounts, which will include the Balance Sheet position. The Council's Section 151 Officer must publish the draft Statement of Accounts by 31 May 2024, or give an explanation to the public of any delay.

2. Revenue Finance Outturn 2023/24

- 2.1 Council approved a gross revenue budget of £560.189m with a net revenue budget of £218.440m for 2023/24 at its meeting in February 2023. Table 2 below provides a summary of the Council's overall revenue expenditure and compares the Provisional Outturn with the approved net budget.

Table 2 End of Year Revenue Outturn by Directorate.

Directorate	Net Budget	Provisional Outturn	Over / (Under) Spend	Status
	£m	£m	£m	
Executive Office	6.403	6.739	0.336	Over
Customer and Corporate Services *	51.070	53.682	2.611	Over
Children's Directorate	63.493	75.123	11.629	Over
People Directorate	96.345	99.517	3.172	Over
Office for the Director of Public Health	2.829	2.802	(0.027)	Under
Place Directorate	29.617	28.875	(0.742)	Under
Corporate Items	(31.318)	(48.298)	(16.979)	Under
TOTAL	218.440	218.440	0.000	Even

*The Customer and Corporate Services Directorate includes the Council's Treasury Management activities which are subject to a separate outturn report considered by Audit and Governance Committee.

- 2.2 The Executive Office, Customer and Corporate Directorate, Children's Directorate and People Directorate recorded overspends against budget; the remainder coming in under budget. Expenditure on Corporate Items shows a large underspend mainly due to resourcing adjustments and release of available reserves. These are set out in Appendix 1.
- 2.3 The balanced position to the net budget as shown above in Table 2 needs to be considered in the context of a budget that included £23.435m of additional in-year savings. More than 40% of these savings were targeted to the major demand-led areas, namely the Children's Directorate with a target of £4.575m to achieve, and the People Directorate had targets of £5.780m.

3. Position by Directorate

Executive Office

- 3.1 The Executive Office, which includes Policy, Communications, the Legal department, the Electoral team, Procurement, Civil Protection and Member Support, ended the financial year with an overspend of £0.336m on a budget of £6.403m. The main budgetary pressures were unachieved efficiencies within Performance and Communications, 3 additional by-elections in Electoral Services and additional special responsibility allowances within Member Support.

Customer and Corporate Services

- 3.2 With a budget of £51.070m, the Directorate finished the financial year £2.611m over budget. This reflects a mix of variations across the departments.
- 3.3 ICT reported pressures of £1.578m due to unachieved legacy and in year savings. The Treasury Management budget within Finance achieved additional savings of £1.044m through increased interest received and reduced brokerage costs. Customer Services reported a pressure of £0.297m again relating to unachieved savings targets.
- 3.4 Facilities Management (FM) budgets in aggregate show an overall pressure of £1.542m. This includes pressures of £1.264m on Repairs and Maintenance budgets, and £0.695m additional costs associated with the vacated Windsor House and Midland House.

Children's Directorate

- 3.5 The Children's Directorate reported an adverse outturn position of £11.629m against the £63.493m budget. Within the Directorate, Children, Young People and Families (CYPF) recorded a £8.893m overspend, and the Education, Participation and Skills (EPS) department had an overspend of £2.737m.
- 3.6 Within CYPF pressures were experienced due to continued high numbers of packages in Residential, Supported Living & Bespoke settings, with an increased number of placements costing between £12k – £25k per week plus Supported Living placements in situ averaging 15 more than the previous financial year. Children in Care and associated costs accounted for all of the pressure reported. Due to increased volumes of placements the Service were unable to achieve savings targets that were associated with reductions in numbers of Looked After Children.
- 3.7 Within EPS, SEND Home to School transport saw additional costs of £1.827m, reflecting inflationary pressures on transport costs and an increasing number of high cost routes, as high needs students are placed outside of the City.
- 3.8 Three of PCC's maintained schools ended the year with a deficit, and are under licensed deficit agreements or receiving support from the Schools Finance team where applicable.
- 3.9 The provisional outturn for the Dedicated Schools Grant is an overspend of approximately £5m, which when added to the brought forward surplus from 2022/23 leaves a deficit balance of £4m. This will be moved to a DSG Adjustment Account to be treated separately from PCC's other balances under permitted accounting directions. The deficit relates to increasing costs for independent sector provision for high needs pupils.

People Directorate

- 3.10 The People Directorate is reporting an overall overspend of £3.172m, of which £2.298m is within Community Connections and relates to continued pressures for emergency nightly paid accommodation to meet the increasing homelessness demand,
- 3.11 Within Adult Social Care, the budget for Care Packages had a pressure of £6.430m, this was offset by additional short term grant funding received, vacancy savings and released funding from reserves and provisions. The final outturn figure was £0.874m.

Office of the Director of Public Health (ODPH)

- 3.12 The office of the Director of Public Health is reporting an underspend of £0.027m. The Public Health Grant is ring-fenced, and not included in the outturn position of the Council. Departments included within the ODPH Directorate include the Public Protection Service; Trading Standards; Environmental Health; Registration, Bereavement and Leisure Management. Bereavement experienced additional Service Borrowing pressures, this was offset by savings within other areas from increased income for services and grant maximisation.

Place Directorate

- 3.13 The Place Directorate's outturn position is an annual underspend of £0.742m. £5.9m of the £7.3m 2023-24 savings targets have been delivered resulting in a £1.4m shortfall. This shortfall includes route optimisation delays, lower received adjudication sums and lack of clarity on funding support linked to the Environment Act. Management actions to compensate for pressures have included non-essential spend limitation where possible, savings through the re-negotiation of commercial contracts e.g. waste contracts, better commercial lease renewals, income maximisation and careful management of risks.

Corporate Items

- 3.14 Corporate Items is showing a favourable variation of £16.979m, despite covering additional costs for the following;
- An additional pressure of £1.190m due to the pay award announced in November 2023, which was an average increase of over 5% compared to the budgeted 4% estimate.
 - There were also additional costs of £0.105m relating to Operation Foster (Keyham Bomb Incident) which were required to be met Corporately. These fell short of the Bellwin scheme threshold for Government financial support, which in 2023/24 for Plymouth was £0.437m
 - The Council also incurred a HSE Fine of £0.200m, for failures associated with exposure to hard arm vibration whilst carrying out grass cutting and arboriculture work. This fine has been included in this outturn.
- 3.15 The favourable position was achieved through £8.116m savings made within Corporate and contingency budgets. Additionally, £7.159m additional resource adjustments from Non-Domestic Rates and the Devon Business Rates pooling gain, and £2.148m from Council Tax. £0.890m was released to Corporate budgets and £1.063m to Directorate budgets from usable reserves not required (total £1.953m). There is a breakdown of the resourcing adjustments and reserves released in Appendix I.

Recommendation

That Cabinet:-

- I. Note the Provisional Revenue Outturn position for the year to 31 March 2024.

SECTION C: CAPITAL FINANCE REPORT FOR THE CAPITAL PROGRAMME PROVISIONAL OUTTURN 2023/24

4.0 Capital Programme outturn 2023/24

The Capital Programme expenditure for 2023/24 is £91.361m. This is an increase of £4.708m (5%) from 2022/23 outturn at £86.653m. This is shown by Directorate in Table I below and within the approved five year Capital Programme of £398.200m for 2023/24 – 2027/28 reported to Full Council on 8 March 2024.

Table I – Capital Spend - Outturn 2023/24

Capital budget 2023/24	Directorate	Latest Forecast December 2023	Approval	Repro-filing	Variation & virement	2023/24 Capital Spend
£m		£m	£m	£m	£m	£m
173.823	Place	87.578	1.385	(24.091)	(0.426)	64.446
8.008	People	8.764	0.662	(0.815)	(1.111)	7.500
0.382	Children's Services	3.540	0.326	(0.213)	(0.013)	3.640
7.672	Customer & Corporate Services	4.718	1.028	(0.568)	(0.064)	5.114
10.682	Office for Director of Public Health	11.580	0.033	(1.009)	0.057	10.661
200.567	TOTAL	116.180	3.434	(26.696)	(1.557)	91.361

(Brackets) denote underspend

- 4.1 The 2023/24 programme outturn expenditure totals **£91.361m**. During 2023/24 a further analysis using historical monthly actual figures to overall outturn for years 2018 – 2023 had projected an outturn forecast closer to £90m at quarter 3 based on current year actual spend with a 10% contingency threshold. This form of forecasting will continue to be used to planning external borrowing as has demonstrated to be accurate.
- 4.2 The Capital Programme changed during the year as the phasing of schemes was reviewed, approvals for additional schemes and resourcing were agreed. As part of the original five year Capital Programme set in February 2023 for £363.957m, this included £200.567m forecast for 2023/24 based on 31 December 2022 projections.
- 4.3 Throughout the year the Capital Programme has continued to experience the ongoing challenges through high inflation and increasing borrowing costs. This has resulted with targeted review and reprofiling of projects being financed by corporate and service borrowing. Forecasts were updated following a further successful change request submitted to Department of Transport for Transforming Cities Funding Tranche 2 being granted allowing an extension of spending plans into 2024/25.

5.0 Capital Financing 2023/24

The table below shows the final financing of the 2023/24 Capital Programme.

Table 2 – Financing of 2023/24 Capital Programme

Method of financing	Total £m	Funding %
- Capital receipts	3.924	4%
- Grants (e.g. gov't, HLF, LEP, Environment Agency)	41.268	45%
- Contributions, S106 & CIL (neighbourhood element)	0.855	1%
- Borrowing:		
- Corporately funded (Corporate revenue budget)	25.158	28%
- Service borrowing (Service held revenue budget funded)	20.156	22%
CAPITAL PROGRAMME FINANCING 2022/23	91.361	

Grants: The Council has been successful in obtaining grants from government agencies and other sources to help fund £41.268m/45% of the Capital Programme in 2023/24.

Corporate Borrowing: Over recent years there has been a large increase in corporate borrowing to help fund capital projects. The cost of interest and loan repayments MRP (Minimum Revenue Provision) is directly charged to the revenue budget through Treasury Management with costs borne through future council tax collection. Additional budget will be required to fund the future interest and loan repayments and this will be reviewed each year as part of the capital and the revenue plans in the MTFP.

Service Borrowing: Service departments that pay for their capital project to make changes to their service will pay for the cost of borrowing from savings made from the improved services. The cost of borrowing is based on the amount of the loan, the interest rate and the life of the individual assets. The interest cost is calculated using interest rates provided by the Treasury Management Team and is based on the term of the borrowing. The interest rates remain fixed for the full term of the borrowing so that the service knows the full cost of borrowing, with any additional costs being picked up corporately.

Revised Capital Programme 2023 – 2028

6.0 Tables 3 and 4 below present the latest approved programme and a breakdown of the movement in programme since last reported on 8 March 2024.

Table 3 - The revised Capital Programme for the period 2023 – 2028:

Directorate	2023/24 Actual	2024/25 Forecast	2025/26 Forecast	2026/27 Forecast	2027/28 Forecast	Total Programme
	£m	£m	£m	£m	£m	£m
Place	64.444	155.370	84.459	42.075	11.629	357.977
People	7.500	26.532	9.830	0.220	0.000	44.082
Children's Services	3.640	0.546	0.130	0.000	0.000	4.316
Customer & Corporate Services	5.116	5.287	1.545	0.710	0.280	12.938
Office for the Director of Public Health	10.661	6.167	0.105	0.000	0.000	16.933
TOTAL	91.361	193.902	96.069	43.005	11.909	436.246

Table 4 The Capital budget consists of the following elements:

Description	£m
Capital Programme as at 31 December 2023 for 5 year period 2023 - 2028	398.200
New Approvals – January to March see Appendix 2 for breakdown	42.345
Variations – January to March 2024	(4.198)
Re-Profiling into future years outside 5 year programme	(0.101)
Capital Programme as at 31 March 2024	436.246

Proportion of Financing Costs to Net Revenue Stream

- 7.0 Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP (Minimum Revenue Provision) are charged to revenue. This net annual charge less investment income is known as financing costs; this is compared to the net revenue stream and presented as a percentage in table below. The 2023/24 percentage matches the previous year's.

	2022/23 actual £m	2023/24 actual £m
Financing costs (£m)	34.384	38.590
Proportion of Net Revenue	17.4%	17.8%

- 7.1 It is now a requirement of the CIPFA Prudential Code that this percentage is reported on a quarterly basis. The Prudential Code sets out the method of calculation, which is 17.8% of net revenue to service our borrowing for 2023/24.

- 7.2 Excluding the amount of borrowing charges associated with Service Borrowing, including the Property Regeneration Fund, which is borrowing to create income, the ratio is still high, with an actual for 2023/24 of 9.77%,. This compares to 5.6% in 2019/20 and reflects the higher cost of borrowing.

	2019/20	2022/23	2023/24
Finance % excluding Service Borrowing	5.57%	9.23%	9.77%

Treasury Management Borrowing

- 8.0 External borrowing taken out by the Council increased by £97m to a total £649.5m, this is reflecting in an increasing proportion of financing costs. The table below shows a breakdown across external borrowing sources with average rates. The main source of increased borrowing has been through the Public Works Loan Board (PWLB) in latter period of financial year.

	2022/23 £m	2023/24 £m	Current Av. Rate
Short Term	75.0	85.0	1.58%
PWLB	395.5	482.5	3.32%
LOBO	64.0	64.0	4.34%
Long Term	18.0	18.0	4.37%
TOTAL	552.5	649.5	3.23%

Recommendation

That Cabinet:-

- Note the Capital Outturn Report including the Capital Financing Requirement of £91.361m.

Appendix I.**Use of available (un-earmarked) reserves and resource adjustments**

Item	£m
Resourcing adjustments	
Additional Business Rates (NDR) Additional income not included in the budget due to timing of NNDR1 return, including additional s31 grant income and increased Transitional Protections	(4.955)
Devon Business Rates Pool Gain Always budget low @ £250k as unknown until end of the financial year. If possible, try to hold balance of any surplus for capital financing. Released additional £1.5m for Mth 5 (Aug) when 1 st estimate agreed with advisors; balance released upon completion of 2 nd estimate in March (Mth 12)	(2.204)
Additional Council Tax Prior year over collection – not confirmed ahead of budget setting	(2.148)
Total resourcing adjustments	(9.307)
Usable reserves not required – released to Corporate budget	
Pension Deficit Reserve	(0.029)
Land Charges Reserve	(0.097)
Redundancy Reserve	(0.059)
Insurance Reserve	(0.361)
Investment Fund	(0.344)
Usable reserves not required – released to Directorate budgets	
Economic Development Bad Debt	(0.343)
Integrated Finance Provision	(0.500)
ASC Bad Debt Provision	(0.120)
Community Connections Bad Debt Provision	(0.100)
Total usable reserves released	(1.953)

Appendix 2. Breakdown of new capital approvals

Service / Directorate	Governance	New Approvals	5 Year Programme Approvals
			£m
SPI	Executive Decision	Eastern Corridor SCN Colesdown Hill Underbridge	0.850
SPI	Executive Decision	Plym Stonehouse & Durnford St Tidal flood alleviation	0.100
SPI	Executive Decision	National Cycle Network Barrier Removal	0.020
SPI	Executive Decision	Asbestos Claims by PCH	1.154
SPI	Executive Decision	Woolwell to The George (Widening & Park & Ride)	3.161
SS	Executive Decision	Highways Capital Allocation	8.207
ED	Executive Decision	National Marine Park	10.198
ED	Executive Decision	Brickfields - Relocation of Hockey Pitch	0.202
ED	Executive Decision	Plymouth and South Devon Freeport Holland/Sandy Road	0.250
ED	Executive Decision	Plymouth and South Devon Freeport Sherford Business Park	1.200
ED	Executive Decision	Mayflower 400 - Waterfront Event Infrastructure	0.016
ED	Executive Decision	Future High Streets Fund - Civic Centre	6.050
ED	Executive Decision	UKSPF: City College Plymouth	0.040
ED	Executive Decision	UKSPF: Real Ideas Organisation	0.050
ED	Executive Decision	UKSPF: PCC & YMCA Plymouth	0.050
ED	Executive Decision	Plymouth & South Devon Freeport Langage Spine Road Design	2.459
CPE	Executive Decision	PATH: Temporary Accommodation	1.500
CPE	Executive Decision	PATH: Single People Accommodation	0.700
CPE	Executive Decision	Young Devon: Single People Accommodation	0.297
CPE	Executive Decision	Efford Youth & Community Centre	0.116
CPE	Executive Decision	Honicknowle Youth & Community Centre	0.084
CPE	Executive Decision	Frederick Street Centre	0.399
CS	Executive Decision	Sir John Hunt - Devolved Capital	0.018
CCO	Executive Decision	Downham House Improvements	0.057
CCO	Executive Decision	Woodland Fort Community Centre Fire alarm	0.022
CCO	Executive Decision	Southway Library, Southway Drive Roof repairs	0.021
CCO	Executive Decision	Rees Centre Replacement Doors	0.013
CCO	Executive Decision	Elliot Terrace Improvements	0.038
CCO	Executive Decision	Chelson Meadows Replacement Doors	0.017
CCO	Executive Decision	Tinside Pool Pump Replacement	0.036
CCO	Executive Decision	Repairs to Plymouth Guildhall	0.018
CCO	Executive Decision	Chelson Meadow - Welfare Facilities making good area for 4 new	0.006
CCO	Executive Decision	Accommodation Strategy	0.009
CCO	Executive Decision	Tothill Bowls Club	0.034
CCO	Executive Decision	Prince Rock Exhaust Extract	0.008
CCO	Executive Decision	Salt Barn Prince Rock Roof Replacement	0.026
CCO	Executive Decision	Repairs to Plymouth Guildhall	0.292
PH	Executive Decision	Brickfields - Relocation of Hockey Pitch	0.716
		Total Capital Approvals	38.434

Service / Directorate	Governance	New Approvals	5 Year Programme Approvals
			£m
SPI	S151	Automated Traffic Counters	0.050
SPI	S151	Plymouth Major Road Network	0.009
SPI	S151	Lipson Vale Phase 1 Trefusis Pk Flood Defence	0.030
SS	S151	Street Furniture Replacements	0.000
SS	S151	Ply & S.Devon Community Forest	0.050
SS	S151	Grass Cutting Equipment	0.019
SS	S151	Replacement of Hire Vehicles	0.049
SS	S151	Kramer Telehandler	0.053
SS	S151	HGV Ramp at Prince Rock	0.119
SS	S151	Central Park Improvements	0.037
ED	S151	National Marine Park - New Horizons	0.093
ED	S151	Mount Edgumbe Orangery Toilets	0.002
ED	S151	National Marine Park	0.001
CPE	S151	Douglass House Site Development	0.162
CPE	S151	Disabled Facilities (incl Care & Repair works)	2.450
CS	S151	Ham Drive - Garden Enhancement	0.011
CS	S151	Mill Ford - Kitchen Ceiling Asbestos	0.001
CS	S151	Longcause - Fire Alarm System	0.021
CS	S151	Lipson Vale - Playground	0.056
CS	S151	Ham Drive - Devolved Capital	0.001
CS	S151	Longcause - ICT Projects	0.028
CS	S151	Eggbuckland Vale Toilet Adaptions	0.038
CS	S151	Cann Bridge - Hydrotherapy Pool	0.004
CS	S151	Sir John Hunt CC - Fencing and Security	0.027
CS	S151	Mill Ford	0.101
CS	S151	Cann Bridge (Downham) - Modular Units Fit Out	0.047
CCO	S151	Midland House Staff and Services Relocation to Ballard House	0.065
CCO	S151	Devil's Point Tidal Pool	0.020
CCO	S151	Accom Strat Phase 2 Windsor House Vacation	0.179
CCO	S151	Chelson Meadow – Pedestrian Access	0.016
CCO	S151	IA Solutions	0.083
CCO	S151	Jack Leslie Way	0.089
		Total Capital Approvals	3.911

Glossary	
CPE	People
CS	Childrens Services
SPI	Strategic Planning & Infrastructure
SS	Street Services
ED	Economic Development
PH	Public Health
CCO	Customer & Corporate Services